



OUSF Erate Strategies for FY 2019-2020

Presented by Shar Dodoo



### **SESSION OVERVIEW-ERATE**

Attendees will be given a general overview of the OUSF Program and tips to maximize FY 2019-2020 funding.

Attendees will get a overview of the different types of Affidavits and each type of Affidavits review process timeline with the Commission.

Attendees will learn how to use online OUSF tools to track the progress of OUSF funding and funding applications.



### **FUNDED SERVICES**

#### **Schools & Libraries**

Services included on the E-rate Eligible Services List for Category One services (Except voice services).

Schools - Provision of bandwidth sufficient for providing educational services not to exceed the standards established by the State Educational Technology Directors (SETDA).

Libraries - provision of bandwidth is per FCC standard



### **SETDA INTERNET RECOMMENDATIONS**

INTERNET SERVICE PROVIDER RECOMMENDATIONS				
School Year 2017-18 Targets 2020-21 Targets				
Small School District (fewer than 1,000 students)	At least 1.5 Mbps per user (Minimum 100 Mbps for district)	At least 4.3 Mbps per user (Minimum 300 Mbps for district)		
Medium School District Size (3,000 students)	At least 1.0 Gbps per 1,000 users^	At least 3.0 Gbps per 1,000 users		
Large School District (more than 10,000 students)	At least 0.7 Gbps per 1,000 users	At least 2.0 Gbps per 1,000 users		

^Published by SETDA 2012; Adopted by the FCC in 2014 <a href="https://www.fcc.gov/general/summary-e-rate-modernization-order">https://www.fcc.gov/general/summary-e-rate-modernization-order</a>\*User: students, teachers, administrators, staff, and guests
Methodology <a href="https://www.fcc.gov/general/summary-e-rate-modernization-order">Appendix A</a>



### FCC RECOMMENDATIONS FOR LIBRARIES

At least 100 Mbps for libraries that serve fewer than 50,000 people.

At least 1 Gbps for libraries that serve 50,000 people or more.



### **COMPETITIVE BIDDING**

The following are requirements for request for bids per Commission rules:

- Identify the bandwidth range requested.
- Not limit bidders based upon technology.
- The bidding shall be open to all OUSF-Eligible Carriers.
- The bidding will not be structured to exclude OUSF-Eligible carriers.
- Bids must contain all costs

See 17 O.S. § 139.109.1(B)(5) See O.A.C. 165:59-7-19



### **FAIR & OPEN COMPETITIVE BIDS**

Table 1. NECA Tariff Bandwidths.

Mbps	Mbps	Gbps
1.5	100	1
5	250	2.5
10	500	5
20	750	10
50		

Table 2. FCC Form 470 Bandwidth Options above 1 Mbps.

Mbps	Mbps	Gbps
1.5	100	1
5	200	2
10	300	5
25	400	10
50	500	25
	750	

Table 3. Standard Available Levels for Specifying Minimum and Maximum Capacities on the FCC Form 470.

Mbps	Mbps	Gbps
1.5	100	1
5	500	5
10	750	10
50		25*

<sup>\*</sup>Only for Beneficiaries that have the internal capacity to use more than 10 Gbps and that wish to receive bids above 10 Gbps.



### **HOW TO GET OUSF FUNDING**

- Preapproval of Funding
- Request for Funding
- Request for Change in Funding



http://www.occeweb.com/pu/OUSF/OUSF.htm



### PREAPPROVAL-BENEFICIARY

- Preapproval is a process available to OUSF Beneficiaries who desire to have certainty regarding the amount that will be paid from the OUSF.
- OUSF Administrator has 90 days to provide preapproval letter.
- Obligates the provider to file for OUSF funding within 60 days of starting service.



### PREAPPROVAL-SPECIAL CONSTRUCTION

- Special Construction Rules and Evaluation
- Special Construction Cost -Category One services. In the event that
  federal universal service funding programs offer to match state funds for
  Special Construction Cost OUSF Beneficiaries will post bid requests with
  sufficient lead time for the OUSF Administrator to timely provide
  preapproval of the selected bid.
- (1) Prior to posting the request for bids, OUSF Beneficiaries are required to seek OUSF Administrator approval and review of any bid evaluation criteria for any projects involving Special Construction Cost. Approval of the request for bids and bid evaluation criteria does not guarantee approval of funding.
- (2) The Administrator will do a cost effectiveness evaluation for projects with Special Construction .



### **CAUSE REPORT - PREAPPROVAL**

### Weekly OUSF and Telecom Report

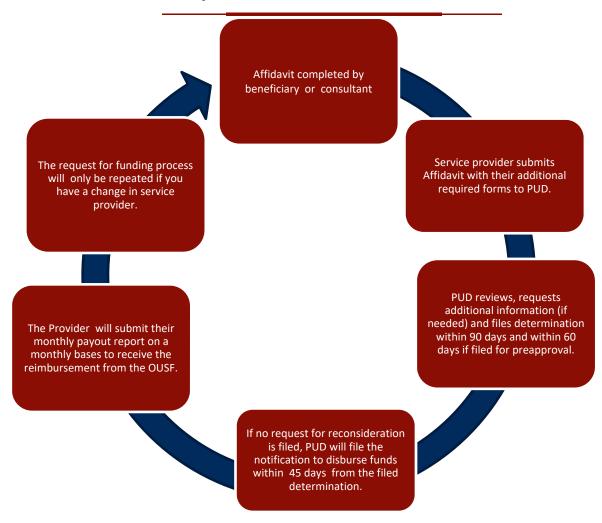
- T-OUSF Preapproval Tab
  - Date requested
  - Analyst
  - Summary of RequestSubmitted
  - Due Date Per Statute (90 day clock)
  - Letter Type

\*http://www.occeweb.com/pu/pudhome/active cause report.html



Summary of Request	471 Filed	Due Date Per	Date Letter	
Submitted		Statute 🔼	Sent 💌	
Spec. Const. Letter - 90 day clock	No	07/30/17	05/10/17	Aı
Spec. Const. Letter - 90 day clock	No	08/01/17	05/10/17	
Letter - 90 day clock		09/26/17	09/18/17	
Letter - 90 day clock		09/26/17	09/18/17	
Spec. Const. Letter - 90 day clock	No	04/19/18	03/13/18	A
Letter - 90 day clock	No	05/07/18	03/13/18	
Spec. Const. Letter - 90 day clock	No	05/24/18	03/16/18	A
Letter - 90 day clock	No	05/28/18	03/16/18	A
Spec. Const. Letter - 90 day clock	No	05/29/18	03/15/18	A
Letter - 90 day clock	No	06/07/18	05/24/18	
Letter - 90 day clock	No	06/19/18	04/27/18	
Letter - 90 day clock	No	08/06/18	07/18/18	Aı
Letter - 90 day clock	No	08/06/18	07/18/18	
Letter - 90 day clock	No	08/17/18	07/31/18	A

## **REQUEST FOR FUNDING**





## TRACK YOUR REQUEST FOR FUNDING

### **Active Cause Report**

- T-OUSF Active tab
  - Cause Number
  - Requested Lump Sum
  - Requested Monthly Recurring
  - Lump Sum Determination
  - Monthly Requiring Determination

\*http://www.occeweb.com/pu/pudhome/ active cause report.html

quested Sum Dates	Requested MRC Start Date	Lump Sum Determination (Admin. Filed)	Monthly Recurring Determination (Admin. Filed)	Iı
8-07/31/18	08/01/18			
8-07/31/18	08/01/18			$\vdash$
8-07/31/18	08/01/18			$\vdash$
.0-0//51/10	08/01/18			$\vdash$
.8-04/30/18	05/01/18	3,010.00	752.50	
.8 - 04/30/18	05/01/18	3,010.00	752.50	
.8 - 04/30/18	05/01/18	1,393.00	348.25	
.8-04/30/18	05/01/18	1,393.00	348.25	
.8-04/30/18	05/01/18	1,393.00	348.25	
.8 - 04/30/18	05/01/18	1,393.00	348.25	
.8 - 04/30/18	05/01/18	1,393.00	348.25	
				_



### **DETERMINATION**

- Lump Sum Request
  - Start of Service
- Monthly Recurring Request
  - Start the next month the Lump sum service dates stop

#### BEFORE THE CORPORATION COMMISSION OF THE STATE OF OKLAHOMA

<u></u>	
IN THE MATTER OF THE REQUEST OF	)
EDUCATION PUBLIC SCHOOLS FOR	í
FUNDING FROM THE OKLAHOMA	) CAUSE NO. OSF 201804234
UNIVERSAL SERVICE FUND	)

### OUSF ADMINISTRATOR'S FUNDING DETERMINATION FOR EDUCATION PUBLIC SCHOOLS

#### STATUTORY FILING DATE FOR THIS DETERMINATION IS SEPTEMBER 20, 2018

On June 22, 2018, Contour internet ("Provider") filed its Request for OUSF Funding ("Request") with the Oklahoma Corporation Commission ("Commission") requesting Oklahoma Universal Service Fund ("OUSF") reimbursement of Special Universal Services for Internet access service, provided to Education Public Schools ("School"), located at 300 SE. 8th St, Education, Oklahoma, 78004.

#### I REQUEST BY PROVIDER

Provider requested the following lump sum and monthly recurring amounts:

Lump Sum Request	\$9,218.00
For Dates of Service	July 1, 2017 through May 31, 2018
Monthly Recurring Request	\$838.00
For Services Beginning on	June 1, 2018
For Providing Services of a	300 Mbps Internet access line

#### II ANALYSIS

The Administrator's Determination Worksheet, attached hereto as *Attachment A*, reflects the determined funding for the School.



### **FULLY FUNDED DETERMINATION**

- Lump Sum and Monthly Recurring
- Amount Requested vs Amount Determined by the Administrator

Cause No. OSF 2018004234

OUSF Administrator's Funding Determination

Page 3 of 4

#### IV SUMMARY OF THE ADMINISTRATOR'S FUNDING DETERMINATION

	Amount Requested by Provider	Amount <u>of</u> Adjustment by the Administrator	Amount Determined by the Administrator
Lump Sum	\$9,218.00		
Determined lump sum			\$9,218.00
Monthly Recurring	\$838.00		
Determined monthly recurring for date of service beginning June 1, 2018			\$838.00

#### V ADDITIONAL DETERMINATIONS BY THE ADMINISTRATOR

The Administrator makes the following additional determinations:

- The School should annually file for E-rate funding from the USAC Program for Schools and Libraries.
- In order to receive timely reimbursements for ongoing services approved by the
  Commission or the Administrator, Provider must submit monthly payment requests to the
  OUSF Fund Manager. Monthly payment requests must be submitted timely and in the
  form and with the content prescribed by the Administrator.
- Any ongoing monthly recurring charges must be adjusted, as necessary, based upon the appropriate federal Universal Service Fund E-rate Discount approved by USAC.
- Provider must notify the Administrator of any disconnection of service, changes in the provisioning of service, changes in bandwidth, changes in price, or changes in alternative funding sources or amounts.
- 5. Any adversely affected party shall have fifteen (15) days from the date this Determination is filed, to file a request for reconsideration.



### PARTIALLY FUNDED DETERMINATION

# Summary of the Administrator's Funding Determination

- Breakdown of adjustments
- Explanation of adjustments
- 15 Days to file for reconsideration

The invoice dated May 1, 2017, contained prorated charges for the service period of April 20, 2017 through April 30, 2017, in the amount of \$299.26. Upon review of the historical OUSF disbursements, the Administrator discovered that the Provider had refunded the OUSF for a previous disbursement received for the service period of April 20, 2017 through April 30, 2017 at the previous monthly rate (\$8,161.60 / 30 x 11=\$2,992.59).

The Administrator determined the amount of \$299.26 was the difference between the new monthly rate for access service and the previous monthly rate for access service ((\$8,977.76 - \$8,161.60) /30 x 11=\$299.26). It was also determined that Provider was eligible for OUSF funding in the amount of \$3,291.85 (\$8,977.76/30 x 11) for the service period of April 20, 2017 through April 30, 2017 since previous funding had been refunded. This adjustment resulted in an allowance of \$1,018.11 to the requested lump sum.

IV SUMMARY OF THE ADMINISTRATOR'S FUNDING DETERMINATION

	Amount Requested by Provider	Amount of Adjustment by the Administrator	Amount Determined by the Administrator
Lump Sum	\$27,594.32		
Determined lump sum			\$11,529.08
Federal funding rate error FY 2016		(\$1,683.95)	
Federal Funding rate error FY 2017		\$638.65	
Competitive bidding violation		(\$16,038.05)	
Allowance for refunded OUSF funding		\$1,018.11	
One-Time Payment	\$8,976.62		
Determined One-Time Payment for the month of November 1, 2017 –			\$3,810.15



## FILED FUNDING REQUEST

Case #

Docket Code

Case Type

Order#

Scan Date

Date

### **OAP Orders and Case Files**

- Funding Request
- Determination
- Disbursement

Type in your search criteria then click the 'Search' button. Search Page 1 of 1 4 Documents Found Docket Code Case Type Order # Date ScanDate 30077784 201800067 DETERM OSF 5/4/2018 5/7/2018 30086105 201800067 DISBUR OSF 5/22/2018 5/22/2018 30037319 201800067 FUNREQ OSF 2/5/2018 2/9/2018 30037311 201800067 NOTICE OSF 2/5/2018 2/9/2018

example: 200400501

example: 412345

example: See here for full list of docket codes

example: See here for full list of case types

example: 1/1/2001 or 1/1/2001 to 1/31/2001

example: 1/1/2001 or 1/1/2001 to 1/31/2001

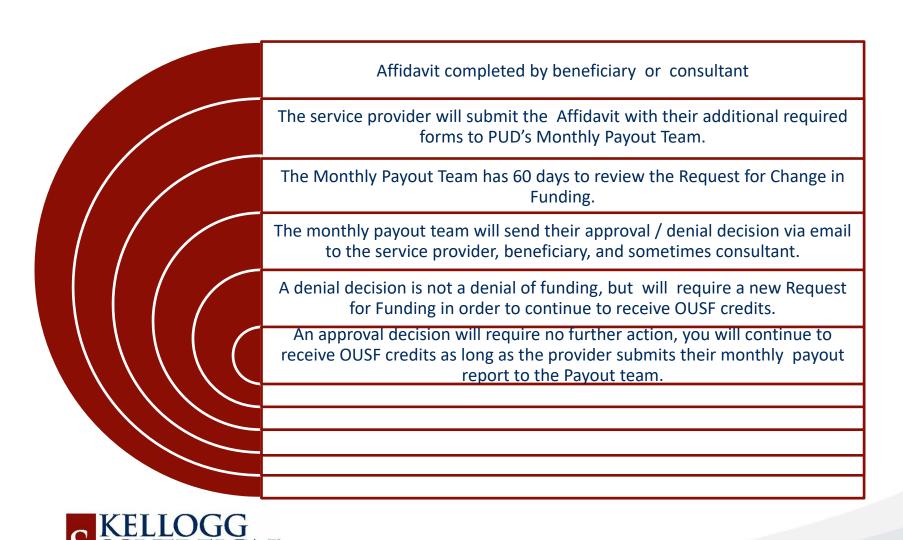
OCC Imaging - OAP Orders and Case Files

201800067

\*http://imaging.occeweb.com



### REQUEST FOR CHANGE IN FUNDING



### **OUSF HISTORICAL DISBURSEMENT**

### **July 2018 Payout Report**

- Schools Tab
- Service provider name
- Location name
- Bandwidth
- Actual Monthly Invoice Amount
- Service Dates
- Amount Sought
- Amount Approved

*http://www.occeweb.com/PU/OUSF/Historical
Documents/OUSF_HistoricalDocuments.html

Determined				
Monthly	Invoice Date	Beginning	Ending	Amount
Invoice	mvoice bute	Service Date	Service Date	Sought
Amount 🔻	~	<b>↓</b> Î	~	_
1,284.40	12/1/2017	11/1/2017	11/30/2017	385.32
1,284.40	1/1/2018	12/1/2017	12/31/2017	385.32
1,284.40	2/1/2018	1/1/2018	1/31/2018	385.32
1,284.40	3/1/2018	2/1/2018	2/28/2018	385.32
1,284.40	4/1/2018	3/1/2018	3/31/2018	385.32
1,284.40	5/1/2018	4/1/2018	4/30/2018	385.32
2,325.00	10/1/2011	10/1/2011	10/31/2011	511.50
2,325.00	11/1/2011	11/1/2011	11/30/2011	511.50
2,325.00	12/1/2011	12/1/2011	12/31/2011	511.50
2,325.00	1/1/2012	1/1/2012	1/31/2012	511.50
2,325.00	2/1/2012	2/1/2012	2/28/2012	511.50
2,325.00	3/1/2012	3/1/2012	3/31/2012	511.50
2,325.00	4/1/2012	4/1/2012	4/30/2012	511.50
2,325.00	5/1/2012	5/1/2012	5/31/2012	511.50
2,325.00	6/1/2012	6/1/2012	6/30/2012	511.50
2,325.00	7/1/2012	7/1/2012	7/31/2012	465.00
2,325.00	8/1/2012	8/1/2012	8/31/2012	465.00
2,325.00	9/1/2012	9/1/2012	9/30/2012	465.00
2,325.00	10/1/2012	10/1/2012	10/31/2012	465.00
2,325.00	11/1/2012	11/1/2012	11/30/2012	465.00



# FINAL QUESTIONS



## **OUSF CURRENT NEWS/RESOURCES**

- http://www.kelloggllc.com/OUSF.aspx
- <a href="http://www.occeweb.com">http://www.occeweb.com</a>



https://www.surveymonkey.com/r/OUSF2018

If you have questions regarding OUSF, you can contact:

OUSF- KS-OUSF@KELLOGGLLC.COM



# **SOCIAL MEDIA**

Please take the time to follow us on social media!



https://twitter.com/kelloggllc

@KelloggLLC



@KelloggLLC

https://www.facebook.co m/kelloggllc



@KelloggLLC

https://www.instagram.co m/kelloggllc



Kellogg & Sovereign Consulting, LLC

https://www.linkedin.com/company-beta/22320548



### THANK YOU FOR ATTENDING

Your E-Rate/OUSF Professionals,

Kellogg & Sovereign® Consulting, LLC

www.kelloggllc.com





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OUSF RHC Strategies for FY 2019-2020

Presented by Shar Dodoo



### **SESSION OVERVIEW-RHC**

Attendees will be given a general overview of the OUSF Program and tips to maximize FY 2019-2020 funding.

Attendees will get a overview of the different types of Affidavits and each type of Affidavits review process timeline with the Commission.

Attendees will learn how to use online OUSF tools to track the progress of OUSF funding and funding applications.



### **ELIGIBLE HEALTHCARE ENTITY**

"Eligible healthcare entity" means a not-for-profit hospital, county health department, city-county health department, not-for-profit mental health and substance abuse facility or Federally Qualified Health Center in Oklahoma. Eligible healthcare entity shall also include telemedicine services provided by the Oklahoma Department of Corrections at facilities identified in Section 509 of Title 57 of the Oklahoma Statutes;



### **FUNDED SERVICES**

#### Healthcare

The provision of bandwidth per standards as recommended by the FCC sufficient for providing telemedicine services including the telemedicine line, reasonable installation, and network termination equipment owned and operated by the eligible provider that is necessary to provide the eligible telemedicine service.



Standards are set at maximum levels that OUSF will pay based on the type of facility. Health Care Providers may have higher bandwidth levels and pay any difference in cost above OUSF levels unless they request and document additional bandwidth funding based on specific circumstances.



- Department of Corrections
  - Up to 100 Mbps
- Federally Qualified Health Centers
  - Urban up to 500 Mbps
  - Rural up to 100 Mbps
- County Health Department & City-County Health Department
  - Urban up to 500 Mbps
  - Rural up to 100 Mbps



 Not for Profit Mental Health and Substance Abuse Facilities (certified facilities pursuant to OAC 450, Chapters 17 and 24) that are <u>not</u> staffed 24hours each day

• Up to 100 Mbps



- Eligible healthcare entities that are staffed 24-hours each day, including those which are academic facilities, large medical centers, hospitals, and mental health and substance abuse facilities (certified facilities pursuant to OAC 450 Chapter 23) based on licensed or certified beds
  - 1 50 beds up to 500 Mbps
  - 51 100 beds up to 1 Gbps
  - 101 to 200 beds up to 3 Gbps
  - 201 or greater beds up to 10 Gbps
- Bassinets are now included in licensed or certified bed counts.



Eligible healthcare entities that support other eligible healthcare entity as a central location or host, may request additional bandwidth per supported location of up to 25% of the supported eligible healthcare entity's eligible bandwidth.



### **COMPETITIVE BIDDING**

The following are requirements for request for bids per Commission rules:

- Identify the bandwidth range requested.
- Not limit bidders based upon technology.
- The bidding shall be open to all OUSF-Eligible Carriers.
- The bidding will not be structured to exclude OUSF-Eligible carriers.
- Bids must contain all costs

See 17 O.S. § 139.109.1(B)(5) See O.A.C. 165:59-7-19



## **HOW TO GET OUSF FUNDING**

- Preapproval of Funding
- Request for Funding
- Request for Change in Funding



http://www.occeweb.com/pu/OUSF/OUSF.htm



### PREAPPROVAL-BENEFICIARY

- Preapproval is a process available to OUSF Beneficiaries who desire to have certainty regarding the amount that will be paid from the OUSF.
- OUSF Administrator has 90 days to provide preapproval letter.
- Obligates the provider to file for OUSF funding within 60 days of starting service.



## **REQUEST FOR FUNDING**

Affidavit completed by beneficiary or consultant

The request for funding process will only be repeated if you have a change in service provider.

Service provider submits Affidavit with their additional required forms to PUD.

The Provider will submit their monthly payout report on a monthly bases to receive the reimbursement from the OUSF.

PUD reviews, requests additional information (if needed) and files determination within 90 days and within 60 days if filed for preapproval.

If no request for reconsideration is filed, PUD will file the notification to disburse funds within 45 days from the filed determination.



## TRACK YOUR REQUEST FOR FUNDING

### **Active Cause Report**

- T-OUSF Active tab
  - Cause Number
  - Requested Lump Sum
  - Requested Monthly Recurring
  - Lump Sum Determination
  - Monthly Requiring Determination

quested Sum Dates	Requested MRC Start Date	Lump Sum Determination (Admin. Filed)	Monthly Recurring Determination (Admin. Filed)	Iı
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.8 - 04/30/18	05/01/18	1,393.00	348.25	
.8 - 04/30/18	05/01/18	1,393.00	348.25	
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.8 - 04/30/18	05/01/18	1,393.00	348.25	
				-

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### **DETERMINATION**

- Lump Sum Request
  - Start of Service

- Monthly Recurring Request
  - Start the next month the Lump sum service dates stop

#### BEFORE THE CORPORATION COMMISSION OF THE STATE OF OKLAHOMA

<u></u>	
IN THE MATTER OF THE REQUEST OF	)
EDUCATION PUBLIC SCHOOLS FOR	í
FUNDING FROM THE OKLAHOMA	) CAUSE NO. OSF 201804234
UNIVERSAL SERVICE FUND	)

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For Dates of Service July 1, 2017 through May 31, 2	
Monthly Recurring Request \$838	
For Services Beginning on	June 1, 2018
For Providing Services of a	300 Mbps Internet access line

#### II ANALYSIS

The Administrator's Determination Worksheet, attached hereto as *Attachment A*, reflects the determined funding for the School.



## **Fully funded Determination**

Lump Sum and Monthly Recurring

 Amount Requested vs Amount Determined by the Administrator Cause No. OSF 2018004234

OUSF Administrator's Funding Determination

Page 3 of 4

### ${\bf IV} \\ {\bf SUMMARY~OF~THE~ADMINISTRATOR'S~FUNDING~DETERMINATION}$

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Lump Sum	\$9,218.00		
Determined lump sum			\$9,218.00
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Determined monthly recurring for date of service beginning June 1, 2018			\$838.00

#### V ADDITIONAL DETERMINATIONS BY THE ADMINISTRATOR

The Administrator makes the following additional determinations:

- The School should annually file for E-rate funding from the USAC Program for Schools and Libraries.
- In order to receive timely reimbursements for ongoing services approved by the
  Commission or the Administrator, Provider must submit monthly payment requests to the
  OUSF Fund Manager. Monthly payment requests must be submitted timely and in the
  form and with the content prescribed by the Administrator.
- 3. Any ongoing monthly recurring charges must be adjusted, as necessary, based upon the appropriate federal Universal Service Fund E-rate Discount approved by USAC.
- 4. Provider must notify the Administrator of any disconnection of service, changes in the provisioning of service, changes in bandwidth, changes in price, or changes in alternative funding sources or amounts.
- 5. Any adversely affected party shall have fifteen (15) days from the date this Determination is filed, to file a request for reconsideration.



## **Partially funded Determination**

# Summary of the Administrator's Funding Determination

- Breakdown of adjustments
- Explanation of adjustments
- 15 Days to file for reconsideration

The invoice dated May 1, 2017, contained prorated charges for the service period of April 20, 2017 through April 30, 2017, in the amount of \$299.26. Upon review of the historical OUSF disbursements, the Administrator discovered that the Provider had refunded the OUSF for a previous disbursement received for the service period of April 20, 2017 through April 30, 2017 at the previous monthly rate (\$8,161.60 / 30 x 11=\$2,992.59).

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IV SUMMARY OF THE ADMINISTRATOR'S FUNDING DETERMINATION

		Amount Requested by Provider	Amount of Adjustment by the Administrator	Amount Determined by the Administrator
L	ump Sum	\$27,594.32		
	Determined lump sum			\$11,529.08
	Federal funding rate error FY 2016		(\$1,683.95)	
	Federal Funding rate error FY 2017		\$638.65	
	Competitive bidding violation		(\$16,038.05)	
	Allowance for refunded OUSF funding		\$1,018.11	
o	ne-Time Payment	\$8,976.62		
	Determined One-Time Payment for the month of November 1, 2017 –			\$3,810.15

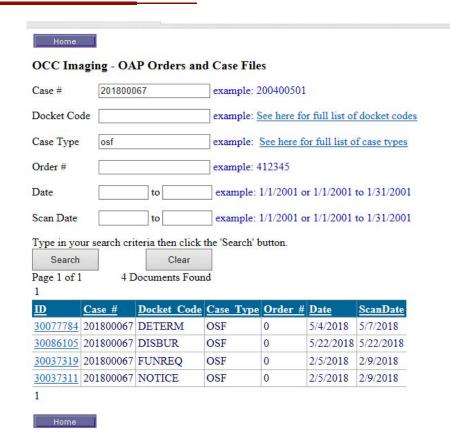


## **Filed Funding Request**

### OAP Orders and Case Files

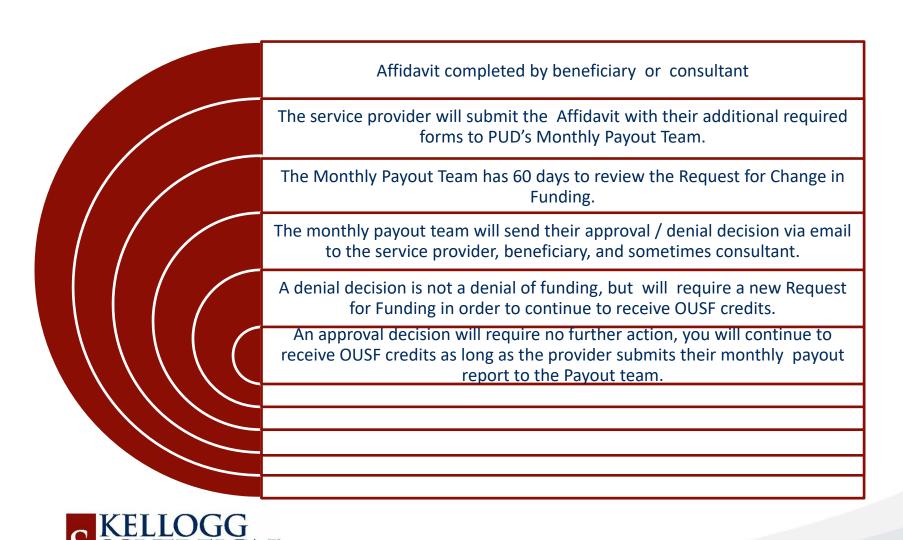
- Funding Request
- Determination
- Disbursement

\*http://imaging.occeweb.com





### REQUEST FOR CHANGE IN FUNDING



### **OUSF HISTORICAL DISBURSEMENT**

### **July 2018 Payout Report**

- Telemedicine tab
- Service provider name
- Location name
- Bandwidth
- Actual Monthly Invoice Amount
- Service Dates
- Amount Sought
- Amount Approved

*http://www.occeweb.com/PU/OUSF/Historical
Documents/OUSF_HistoricalDocuments.html

Determined					
Monthly	Invoice Date	Beginning	Ending	Amount	4
Invoice	IIIVOICE Date	Service Date	Service Date	Sought	
Amount ▼	~	<b>↓</b> Î	_	~	
1,284.40	12/1/2017	11/1/2017	11/30/2017	385.32	
1,284.40	1/1/2018	12/1/2017	12/31/2017	385.32	
1,284.40	2/1/2018	1/1/2018	1/31/2018	385.32	
1,284.40	3/1/2018	2/1/2018	2/28/2018	385.32	
1,284.40	4/1/2018	3/1/2018	3/31/2018	385.32	
1,284.40	5/1/2018	4/1/2018	4/30/2018	385.32	
2,325.00	10/1/2011	10/1/2011	10/31/2011	511.50	
2,325.00	11/1/2011	11/1/2011	11/30/2011	511.50	
2,325.00	12/1/2011	12/1/2011	12/31/2011	511.50	
2,325.00	1/1/2012	1/1/2012	1/31/2012	511.50	
2,325.00	2/1/2012	2/1/2012	2/28/2012	511.50	
2,325.00	3/1/2012	3/1/2012	3/31/2012	511.50	
2,325.00	4/1/2012	4/1/2012	4/30/2012	511.50	
2,325.00	5/1/2012	5/1/2012	5/31/2012	511.50	
2,325.00	6/1/2012	6/1/2012	6/30/2012	511.50	
2,325.00	7/1/2012	7/1/2012	7/31/2012	465.00	
2,325.00	8/1/2012	8/1/2012	8/31/2012	465.00	
2,325.00	9/1/2012	9/1/2012	9/30/2012	465.00	
2,325.00	10/1/2012	10/1/2012	10/31/2012	465.00	
2,325.00	11/1/2012	11/1/2012	11/30/2012	465.00	



## **OUSF CURRENT NEWS/RESOURCES**

- http://www.kelloggllc.com/OUSF.aspx
- <a href="http://www.occeweb.com">http://www.occeweb.com</a>



https://www.surveymonkey.com/r/OUSF2018

If you have questions regarding OUSF, you can contact:
 OUSF- KS-OUSF@KELLOGGLLC.COM



# FINAL QUESTIONS & WRAP UP



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### THANK YOU FOR ATTENDING

Your RHC/OUSF Professionals,

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